

### **Town Centre Regeneration**

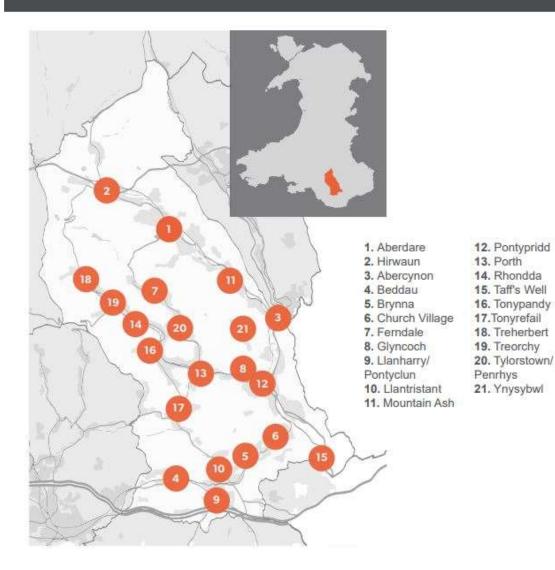


### Wales is a country of small towns .....



- What a town has and what it provides reflects the resident population's affluence and the towns geography.
- Towns are not standalone they are interdependent for work, services, shops and leisure.
- However, towns are not always interconnected for access and usage.
- Towns reflect change overtime but also the impact of national/local government policy.

# Towns are interdependent and close to each other – Rhondda Cynon Taf



- Two principal towns in RCT: Pontypridd and Aberdare are 12.6 miles apart.
- There are 19 other communities with 2,000+ people.
- The furthest geographical distance between these is 23.5 miles - Hirwaun to Pontyclun.
- No journey within RCT is over **1 hour**.

### **The Past**

### The changing landscape of town centres

- Post World War II UK the growth of retail focussed town centres.
- 1947 Town and Country Planning Act.
- Central area shopping most lucrative form of redevelopment huge value compared to other uses.
- Shopping favoured because it generates income (Non-Domestic Rates) and wealth (attract shoppers).
- **But**.....Retail absorbs finite disposable incomes rather than create new wealth.



### Decentralisation of retailing from town centres to the edge of towns - Merthyr Tydfil



- 1. Town Centre 1900's
- 2. Tydfil Square Shopping Centre 1980 and Beacon Place 2000
- 3. Cyfartha Retail 2005
- 4. Trago Mills 2016

#### Encouraged by:

- Growing car ownership
- Condition of town centres.
- Developer preferences.
- Non-domestic rates
- Loss of anchor institutions.

### **Non-Domestic rates**

- Effects **113,100** Welsh businesses.
- Contributes over £1 billion annually to the Welsh Government budget.
- Many retailers have achieved rent reductions – some have managed to get zerorent deals.
- Physical retail 2.3% of sales on Business Rates; e-commerce sector – 0.6%.



## Less and less 'anchor services' remain in town centres





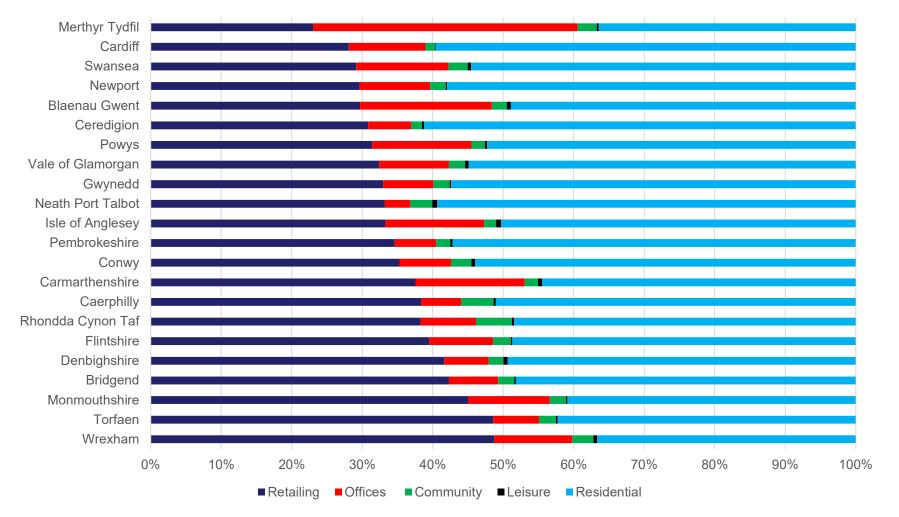
| Year - 2020   | Banks            | Building<br>Societies |                   | ATMs                                     |
|---------------|------------------|-----------------------|-------------------|--|
| Number        | 332 – <b>43%</b> | 200 – <b>2.4%</b>     | 925 – <b>3.9%</b> | 2,616 - <mark>18%</mark>                 |
| remaining and | reduction in     | reduction in          | reduction in      | reduction in                             |
| % change      | last 10 years    | last 10 years         | last 10 years     | last 2 <sup>1</sup> / <sub>2</sub> years |

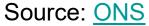
## Percentage growth in online Sales for the whole of the UK - January 2013 to April 2021



**ONS** online sales Data

# Our High Streets are more than just retail, but this is often overlooked





### **The Present**

### National and Local Government responded well supporting town centre businesses during COVID-19

- Responding to the pandemic.
  - 90% of businesses received Welsh Government £.
  - 76% of businesses see Welsh Government support as essential to recovery.
- COVID-19 encouraged businesses to diversify:
  - 74% developed online service;
  - 35% offered home delivery / take away;
  - 21% mobile services including pop ups; and
  - 12% converted premises for alternative use or trade.
- But..... In last 18 months more shop closures and retail job losses:
  - 1 in 7 high streets shops are empty; 6,901 stores closed; and 135,000 people lost their job.

### **Regeneration funding from Welsh Government**

- £900 million directly funded and enabled by Welsh Government since 2014.
- **13** different streams, often with different priorities and conditions.
- Councils welcome Welsh Government funding.
- Different grant conditions and annual bidding considered onerous.
- £ heavily focussed on physical regeneration.



### The challenge for councils

- Ambition.
- People, with the right attitude, skills and drive.
- Need to make difficult choices.
- Mostly have the tools to deliver regeneration – need to use them.
- Effective involvement with communities/businesses.
- The lack of revenue funding is a problem.











### **The Future**

### Looking forward

- October 2020 COVID-19 Reconstruction: Challenges and Priorities
- 8 short-term priorities includes town centre regeneration – 'Town Centre First':
  - New 'Strategic Sites Acquisition Fund'.
  - Prioritising integrated health and social care hubs in town centres.
  - Dedicated fund to create additional facilities on high street.
  - Better access to open spaces.
  - Remote working hubs and making sure public services are more accessible.

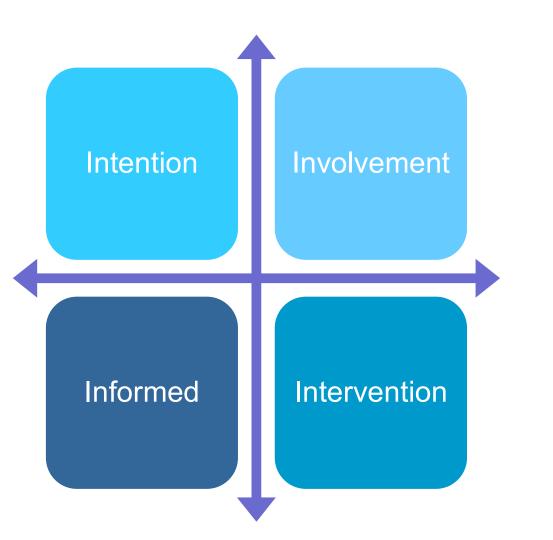


COVID-19 Reconstructions Challenges and Priorities



October 2020

### The four 'l's.....



### The four 'I's – what works across the UK

- 1. INTENTION Be clear on the purpose of your town centre and provide honest, strong and dynamic leadership to address the challenges. E.g. Stockton on Tees
- INVOLVEMENT Prioritise and lead on working and involving communities and businesses BIDs, Place Plans and forums.
  E.g. Love Treorchy and Newtown and Llanllwchaiarn
- **3. INFORMED** Value and use data to understand what works and what needs to change. E.g. **Carmarthenshire**
- **4. INTERVENTION** Accept the need to be more interventionist and meet challenges head on. E.g. **Altrincham and Dumfries**

### **Auditor General for Wales recommendations**

- 1. Review non-domestic rates to create a more level playing field.
- 2. Transportation and car parking.
- 3. Funding simplify conditions but also focus on revenue not just capital funding.
- 4. Build capacity and expertise within councils and partners.
- 5. Welsh Government defining and placing Town Centre First at heart of all policy.
- 6. Self Evaluation tool to take stock.

